

### **Casco Bay Island Transit District Board of Directors Meeting Agenda\*** Thursday, May 25, 2023 at 7:45 AM

This meeting will be an **in-person** meeting with remote participation option available The public is invited to participate: Video Conference Link and Call-in number are available at: https://www.cascobaylines.com/about-us/board/

- 1. Call to Order
- 2. Approval of the April 27, 2023 meeting minutes
- 3. Business
- 4. Workshops
  - a. Discussion regarding vehicle congestion on Wednesdays during the summer season.
    - i. Executive Session
      - 1. Consultation with CBITD's attorney pursuant to 1 M.R.S.A. Section 405(6)(E) regarding rate change process
  - b. Discussion regarding FY2023 goals
- 5. General Information Reports
  - a. Financial Report
  - b. Committee Reports
  - c. Staff Reports
  - d. Wharf and MDOT Reports
- 6. General Announcements
  - a. Establish next meeting dates (all meetings at 7:45 AM unless indicated otherwise):

i. Executive Committee: Thursday, June 1, 2023

ii. Finance Committee: Wednesday, June 7, 2023 (Tentative)

iii. Operations Committee: Tuesday, June 13, 2023 iv. Board of Directors: Thursday, June 22, 2023 v. Personnel Committee: No meeting planned vi. Sales & Marketing Committee: No meeting planned

vii. Government Relations Committee: No meeting planned viii. Pension Committee No meeting planned

- 7. Public comment on any items not on the agenda
- 8. Directors comment on any items not on the agenda
- 9. Adjournment

Notes: \*Agenda items may be taken out of order

\*Public comment is limited to 3 minutes per person

## Agenda Item 2



#### CASCO BAY ISLAND TRANSIT DISTRICT MINUTES OF THE BOARD OF DIRECTORS MEETING OF April 27, 2023

In Person/Video Conference/Phone

#### **Attendance** Webex In Person **Phone Absent** Directors: Crowley (Pres) X Wentworth (1st VP) X Donovan (2<sup>nd</sup> VP) X Hoffman (Treasurer) X (Late) Luedke (Clerk) X Cohen (Ast. Clk) X Anderson X Lavanture X Murray X X Pizey Radis X

Staff:			
Staff: Berg	X		
Gildart Mavodones	X		
Mavodones	X		
Pottle	X		
Bowie	X		
Mills		X	

#### Public: Call in user X (unknown) L. Heineman X C. Hoppin X

Guests:		



#### 1. Call to Order:

- a. The Board meeting was called to order at 7:45 AM by President Crowley
- b. It was noted that the meeting was being recorded
- c. President Crowley asked Berg to do a roll call of who was attending the meeting, which he did.

#### 2. Approval of the February 23, 2023 and March 23, 2023 meeting minutes

- a. Anderson moved to approve the February 23, 2023 and March 23 2023, meeting minutes as presented; Wentworth seconded.
- b. President Crowley opened the floor to comments. There were no comments.
- c. President Crowley called for a roll call vote
- d. Berg did a roll call vote. The motion passed unanimously (9-0; Hoffman had not joined yet)

#### 3. **Business**

- A. Consideration and action to adopt the resolution authorizing the District's President, Treasurer and General Manager to open bank accounts, sign checks and perform other necessary banking and financial functions
  - i. President Crowley asked Berg to introduce agenda items 3A and 3B. Which he did.
  - ii. President Crowley asked if there was a motion for agenda item 3A
  - iii. Luedke made a motion to adopt the resolution authorizing the District's President, Treasurer and General Manager to open bank accounts, sign checks and perform other necessary banking and financial functions; Wentworth seconded.
  - iv. President Crowley opened the floor to the public
    - 1. There were no comments
  - v. President Crowley opened the floor to the Board
    - 1. Donovan requested a verification that approval by only one of the listed people is required and not all three. Berg reported that Donovan was correct, only one is needed.
    - 2. Anderson requested a verification that this motion is unchanged from prior years. Berg reported that Anderson was correct, the motion is unchanged from prior years
  - vi. President Crowley called for a roll call vote
  - vii. Berg did a roll call vote. The motion passed (9-0)
- B. Consideration and action to adopt the resolution authorizing the District's President and General Manager to apply, prepare, file, execute and approve draw down for grants
  - i. President Crowley asked if there was a motion
  - ii. Luedke made a motion to adopt the resolution authorizing the District's President and General Manager to apply, prepare, file, execute and approve draw down for grants; Wentworth seconded.
  - iii. President Crowley opened the floor to the public
    - 1. There were none
  - iv. President Crowley opened the floor to the Board
    - 2. There were none
  - v. President Crowley called for a roll call vote
  - vi. Berg did a roll call vote. The motion passed (9-0)
- C. Consideration and action regarding authorization for financial audit RFP
  - i. President Crowley asked Lavanture to give the background of this agenda item which she did
  - ii. The Finance Committee recommends modifying the scope of the RFP to include a review of the RHR Smith FY2022 audit plus a full audit for FY2023 & FY2024 with options for additional years
  - iii. Note: Hoffman joined by phone at this time
  - iv. President Crowley asked if there was a motion
  - v. Lavanture made a motion that the Board authorize the District's Finance Committee to issue an RFP for and to select an independent audit firm to perform a review of the audit packet



prepared by RHR Smith in FY2022 and to perform full Financial & Compliance Audits in Years 2 and 3 (FY 2023 and FY 2024) of CBL financials.; Cohen seconded.

- vi. President Crowley opened the floor to the public
  - 1. There were none
- vii. President Crowley opened the floor to the Board
  - 1. Anderson clarified that the intent was for the Financial committee to also select the firm. Lavanture verified that was the intent
  - 2. Luedke asked to be reminded why this RFP is being done
  - 3. President Crowley explained that a full financial audit has never been done.
  - 4. Berg clarified that a full financial audit is done annually but some extra reviews that are not required have not been done; like an audit of actual versus budget have not been done in the past.
  - 5. Luedke asked if there was a cost limit; the answer was there was cost limit included in the original motion approved by the Board.
  - 6. Hoffman had a couple points of clarification. This is for a fuller audit than has been done in the past and it is for a change in auditors which should be done from time to time. After the term of this new audit the auditors should change again. An audit is for the Board and communications should be to the Board. She thanked the sub-committee and Bowie for the work done.
  - 7. Wentworth asked why this needs to be for three years.
  - 8. Berg clarified that the first year is for a review of the RHR Smith audit and the following two years are for the audit itself.
  - 9. Wentworth asked why two years for an audit and why not one? Lavanture clarified that this is replacing the current auditor for the next two years and motivates the firm with three years of business. Pottle explained that the agreement can be canceled at any time if the District wants.
- viii. President Crowley called for a roll call vote
- ix. Berg did a roll call vote. The motion passed (10-0)
- D. Consideration and action regarding FY2023 goals
  - i. President Crowley shared that the Operations Goals were not ready but the Finance goals were.
  - ii. Berg shared that he may have misunderstood the direction for this agenda item since not all the goals were ready he thought the item was postponed until next month. That is why goals were not included in the packet.
  - iii. Donovan made a motion to postpone this agenda item until next month. Wentworth seconded.
  - iv. President Crowley opened the floor to the public
    - 1. There were no comments
  - v. President Crowley opened the floor to the Board
    - 1. There were no comments
  - vi. President Crowley called for a roll call vote
  - vii. Berg did a roll call vote. The motion passed (10-0)
- 4. Workshops
  - A. There were no workshops
- 5. General Information Reports
  - A. Financial Report
    - a) Treasurer Hoffman asked Bowie to give the financial report. Bowie reviewed the financial commentary that was submitted in the Board packet.
    - b) Radis asked what the extra security (Taylor Made) cost. Bowie reported it was \$15K in the month of February and will probably be typical moving forward. Radis commented it was expensive. There was agreement but there also was agreement that it has solved a problem that had been getting progressively worse. All agreed it is working, Berg reported that the hope is it will change behavior



and we can scale back on the number of hours. Radis asked if the cost could be shifted to the City. Mavodones reported we tried but were not successful. Berg reported staff is looking for grant opportunities.

- c) Anderson asked for an updating of seasonal hiring. Mavodones reported it is still challenging. He is feeling confident about this summer. Applications have increased and have already hired 15. However, C, Gildart reported she is not feeling as confident. There are more marine employment applications than shoreside, which is the exact opposite from last year. Berg reminded everyone that there is still an end of season challenge when people return to school. Gildart gave an update on what has been done to get more applications submitted. Wentworth shared that the freight department has been really great.
- d) Donovan noted the Board packet is often very large and would like to consider breaking out the packet into multiple files instead of one big one. Luedke liked having one file. Berg will look into the use of hyperlinks or something similar to make it easier to navigate the large package.
- e) Hoffman endorsed Donovan's comments and shared her thoughts about moving the Finance Committee to the beginning of the month and the advantages of doing that. Special thanks to Laurie and Tina for committing to getting financials out by the end of the following month. Also, there will be a Finance Committee meeting at the end of May at the regular scheduled day to focus on trends.

#### **B.** Committee Reports

- a) Finance Committee: Treasurer Hoffman reported there was nothing new to add
- b) Operations Committee: vice-chair Luedke reported an uneventful meeting
- c) Sales & Marketing Committee: Chair Wentworth reported a great power point update was given and the Committee discussed working goals. Committee voted on a goal to bring to the Board. The Committee agreed to meet more frequently and communicate more frequently with the Operations Committee.

#### C. Staff Reports

- a) Berg reported that, as requested, written summary reports were included in the Board packet. Berg asked if the Board still wanted a verbal report now that there are written reports. There was a discussion and it was decided that a quick summary should be given at the Board meeting and Directors can ask questions based on write up.
- b) Lavanture had a question on the Down Bay ferry RFP and asked if there is a plan to provide further details to the Board prior to any decision. Pottle reported CBL has received four proposals. The selection committee (Pottle, Mavodones, Bishop & Donovan) scored the proposals and met to discuss. Based on the ratings and discussion it was decided to bring in all four for an interview next week. The intent is to have the selection committee rate the interviews and meet again after the interviews to hopefully make a selection. Unless told otherwise he would like to then start the process of notifying the firms and then nail down the final price and scope of work. At that point everything would be ready to execute a contract. At this point there are no specific directions to bring it back to the Board. This is similar to what has been done in the past. Berg clarified that the architect selection is based on qualifications only.
- c) Donovan shared that he is not real comfortable with the Board not having final selection but given FTA rules and that it has been done this way in the past there will at least be updates to the Board.

#### 6. General Announcements

A. Establish next meeting dates: (all meetings at 7:45 AM unless indicated otherwise)

a. Executive Committee: Thursday, May 4, 2023

b. Operations Committee: TBD

c. Pension Committee: Friday, May 12, 2023 d. Finance Committee: Wednesday, May 24, 2023 e. Board of Directors: Thursday, May 25, 2023

f. Planning Session **TBD** 

g. Personnel Committee: No meeting planned



Sales & Marketing Committee: No meeting planned Government Relations Committee: No meeting planned

#### 7. Public Comment

- A. President Crowley opened the floor for public comments on items not on the agenda
  - a) There were no comments

#### 8. Directors Comment

- A. President Crowley opened the floor for Director comments on items not on the agenda
  - a) Cohen asked when the Peaks Island Residential boarding will start. Berg reported the Board recently voted to start it on Memorial Day weekend. Cohen asked about the process. Gildart reported that it will be the same as last year, and as soon as we receive the passes a notice will be posted.
  - b) Donovan asked about status of scanners. Berg reported that the good news is the scanners work great but the bad news is the sanners do not integrate well with the ticketing software and staff is working with ticket software provider to resolve the problems.

#### 9. Adjournment

- A. Wentworth moved to adjourn the meeting; Pizey seconded.
- B. The motion passed unanimously (10-0)

Respectfully submitted by: _	
James Luedke, Clerk	

### Agenda Item 4a

Discussion regarding vehicle congestion on Wednesdays during the summer season.

## Agenda Item 4b

**Discussion regarding FY2023 goals** 



### Casco Bay Island Transit District Finance Committee FY 2023 Goals Adopted April 21, 2023

- 1. Achieve FY 2023 budget, as approved by the board on 9/22/22: Revenues: \$5.8mm, Expenses \$10.0mm, Operating loss -\$4.2mm, Grant revenue \$4.2mm by September 30, 2023.
- 2. Compliance audit completed by June 30th (with delivery of draft audit to finance committee by May 31), and financial audit review by new firm completed by September 29, 2023.
- 3. Draft FY 2024 budget and 5-year pro forma plan presented to finance committee by July 15th, with models showing 3 options for reducing the operating loss by \$1-2mm, modeling mixes of revenue increases and expense reduction options for Finance Comm and Board consideration; Budget approved by the board of directors by September 30, 2023.
- 4. Timely preparation and delivery of key information Board of Directors monthly, by end of following month; information to include at minimum closed financials, ridership and key operating information, and safety reports.

#### **Operations Committee Goals Setting**

**Mission:** The Maine Legislature created the Casco Bay Island Transit District to furnish waterborne transportation to the islands of Casco Bay for public purposes, in the interest of public health, safety, comfort and convenience of the inhabitants of the islands comprising the District. *Our Mission is, then, to provide sufficient dependable, reliable service in a safe and secure manner, as affordably as possible, so as to preserve our year-round island communities.* CBITD shall also provide incidental tour and charter services to residents of and visitors to the Casco Bay region to enhance the quality and security of the District's regular service to the islands.

**Purpose of the Committee:** There shall be an Operations Committee whose duty shall be to monitor the ferry operations of the District and to make recommendations to the Board from time to time regarding ferry schedules, equipment needs of the district, and such other matters regarding the ferry operations of the District as the committee shall deem appropriate.

#### Proposed Long Term Goals (Operations)

- 1) Provide safe and reliable service to the island communities in Casco Bay
  - a. Metrics
    - i. Safety Staff to develop appropriate metric eg incident reporting
    - ii. Reliability to be discussed at May Board meeting (up to one year data collection to inform metric)
    - iii. Schedule Off-cycle, non-emergency schedule changes approved and communicated >1 month prior to change
    - iv. Freight Staff to develop appropriate metric eg seasonally adjusted incident reporting
- 2) Implement new (enhance existing) technologies/services/communications to improve the customer experience
  - a. Metrics
    - i. Pilot technology component (scanners) of electronic ticketing by 10/31/2023
    - ii. Identify short-term strategy to alleviate Wednesday vehicle congestion by 6/30/2023
- 3) Implement new (enhance existing) policies/practices to improve overall operational effectiveness
  - a. Metrics
    - i. Ensure new capital expenditures minimize negative environmental impact (Committee split on whether to include this as a goal)
    - ii. Form standing sustainability subcommittee to develop recommend policies to support environmental sustainability

#### **Tracking Expectations**

A quarterly dashboard tracking these KPIs will be reviewed by the Operations Committee, Beginning Q4, for Q3 data (Quarterly data and YTD, with prior period comparison), and with the Board as part of the Board packet.

### **Sales and Marketing Committee Goal**

Support the mission of CBITD through effective communications to all customers, increased positive brand awareness and revenue generated from specialty service offerings.

### Agenda Item 5

Reports:

**Financial** 

Committee

Staff



#### FY 2023 Financial Notes:

#### For the Month of March 2023

March revenues were ahead of budget by 5% and expenses were lower than budget by 6.7%. As compared to March 2022, revenues were 4% lower than in Mar 2022 and expenses were higher than in Mar 2022 by 31%. Operating results for March 2023 were ahead of budget at -\$790K and were unfavorable to March of last year by 42%. Grant revenues were capped at the loss for the month and were 9% below budget.

#### **Revenue Assessment:**

#### **Current Month:**

March Operating Revenue of \$170.9K closed 5% ahead of budget and 4% below the same period last fiscal year.

- Scheduled passenger revenues of \$63.5K were 16% lower than budget and 7% ahead of the same period last year.
- Vehicle revenues of \$54K closed 70% higher than budget and behind the same period last year by 20%.
- Freight revenues were \$41.1K and were 14% ahead of budget and 5% lower than the same period last year.
- Group sales revenues of \$7,895 were 48% below budget and 22% higher than the same period last year.

#### Year to date (YTD):

YTD Operating Revenue was \$1.269M and was 1.5% ahead of budget and 5.4% below the same period last fiscal year.

- Scheduled passenger revenues YTD of \$445.6K were 14.8% below budget and were down 8.1% compared to last fiscal YTD.
- Vehicle revenues YTD of \$424.8K are higher than budget by 41% and down 4% compared to last fiscal YTD.
- Freight revenues YTD of \$267.6K were 5.7% below budget and 16.5% behind last fiscal YTD
- Group sales YTD of \$103K closed 10% behind budget and 21% above the same period last fiscal YTD.

#### **Expense Assessment:**

#### Current Month:

March expenses of \$961K were 7% under budget and were 31% higher than March of last year. The primary cause for the under-budget performance was timing of invoicing for Machigonne drydock and fuel costs.

Personnel expenses were 2% under budget and 8% higher than March of last year.

**Operations expenses** were 23% over budget and 207% higher than March of last year due to 106K in barge subcontracting expense.

#### Year to date (YTD):

YTD Expenses were 8.4% under budget and were 11.2% higher than last fiscal YTD.

- Personnel expenses YTD were 10.7% below budget and .6% above last fiscal YTD.
- Vessel maintenance was 12.6% under budget and 12.4% higher than last fiscal YTD.
  - Bay Mist drydock expense came in at \$331K, significantly lower than budget of \$485K.
  - Machigonne drydock expense currently stands at \$172K compared to budget of \$300k, this is a timing difference.
  - Fuel expense YTD budgeted at \$520K and as of Mar YTD is at \$583.6K. We expect to see this variance close over the coming months due to the fuel price lock of \$3.45.
- Operations expenses were 7.5% over budget and 50% over last fiscal YTD.
  - Barge subcontracting is up \$128K over last fiscal YTD. Professional services, including HR consulting, is up \$50K over last fiscal YTD – this includes \$31K for Human Resources consulting services.
- Terminal expenses were 25% above budget and 42% higher than last fiscal YTD.
  - \$52K in March Misc Maintenance expense includes \$29K for closed circuit tvs and unbudgeted Taylor Made security expense of \$15K.
- Sales expenses YTD were 46% below budget and 9% above last YTD.

#### **Operating Surplus/Loss:**

#### **Current Month:**

Operating result of -\$790K was 9% favorable to budget and 42% unfavorable to the same period last year, which was -\$557K.

#### Year to date (YTD):

YTD operating result of -\$3.13M was 12% favorable to budget and 20% unfavorable to last YTD at -\$2.61M.

#### **Grant Revenues:**

#### **Current Month:**

Grant revenues of \$790K for the month were capped at the loss for March, due to the use of CARES funds, and as a result were 9% unfavorable to budget and 38% favorable to March of last year.

#### Year to date (YTD):

Grant revenue YTD of \$3.13M is 12% below budget and 20% higher than last fiscal YTD at \$2.61M.

#### Surplus/Loss:

#### **Current Month:**

Break-even for the month of March compared to break-even budget.

#### Year to date (YTD):

Our current YTD result is break-even compared to March break-even budget.

**Line of Credit Balance:** Currently \$0 with an available credit balance of \$2,000,000

		FY2023				MARC	Н						FISCAL YEA	R 1	O DATE		F	PREVIOUS	FY23 vs.
		BUDGET	PF	ROJECTED		ACTUAL	V	ARIANCE	VARIANCE %		PROJECTED		ACTUAL		VARIANCE	VARIANCE %		YTD	FY22
REVENUES																			
SCH SERVICE	\$	4,818,749	\$	143,669	\$	158,964	\$	15,295	10.6%	\$	1,108,415	\$	1,138,059	\$	29,644	2.7%	\$	1,247,794	-8.8%
GR SALES	\$	956,726	\$	15,126	\$	7,895	\$	(7,231)	-47.8%	\$	114,638	\$	103,167	\$	(11,471)	-10.0%	\$	85,168	21.1%
MISC	\$	51,390	\$	4,150	\$	4,033	\$	(117)	-2.8%	\$	27,490	\$	28,036	\$	546	2.0%	\$	9,103	208.0%
TOTAL REVENUES	\$	5,826,865	\$	162,945	\$	170,892	\$	7,947	4.9%	\$	1,250,543	\$	1,269,262	\$	18,719	1.5%	\$	1,342,065	-5.4%
EXPENSES																			
PERSONNEL	\$	5,218,694	\$	424,136	\$	413,758	\$	10,378	2.4%	\$	2,372,089	\$	2,118,593	\$	253,496	10.7%	\$	2,104,930	-0.6%
VESSELS	\$	3.017.969		415,413		289,818	\$	125,595	30.2%				1,364,216		197,552	12.6%		1,213,948	-12.4%
OPERATIONS	\$	975,827	\$	134,664		165,126	\$	(30,462)	-22.6%				582,735		(40,493)	-7.5%		389,192	-49.7%
TERMINAL	\$	418,616	\$	35,838	\$	80,075	\$	(44,237)	-123.4%	\$	218,422	\$	273,282	\$	(54,860)	-25.1%	\$	192,586	-41.9%
SALES	\$	357,320	\$	19,765	\$	12,217	\$	7,548	38.2%	\$	108,090	\$	58,469	\$	49,621	45.9%	\$	53,608	-9.1%
DEBT SERVICE	\$	-	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-	\$	-	0.0%	\$	-	0.0%
PROVISION FOR DEF RED	\$	-	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-	\$	-	0.0%	\$	-	0.0%
TOTAL EXPENSES	\$	9,988,426	\$	1,029,816	\$	960,994	\$	68,822	6.7%	\$	4,802,611	\$	4,397,295	\$	405,316	8.4%	\$	3,954,264	-11.2%
OPERATING SURPLUS/LOSS	•	(4,161,561)	¢	(866,871)	¢	(790,102)	¢	76,769	8.9%	¢	(3,552,068)	¢	(3,128,033)	¢	424,035	11.9%	¢	(2,612,199)	-19.7%
OF ENATING SONF E03/E033	Ψ	(4,101,301)	φ	(800,871)	Ψ	(790,102)	Ψ	70,703	0.9 /6	φ	(3,332,000)	Ψ	(3,120,033)	Ψ	424,033	11.5/0	Ψ	(2,012,199)	-13.1 /0
OP GRANT REVENUES																			
FTA PM REVENUE	\$	198,420	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-	\$	-	0.0%	\$	4,358	100.0%
FTA RURAL REVENUE	\$	300,000	\$	40,200	\$	-	\$	(40,200)	-100.0%	\$	229,300	\$	587,244	\$	357,944	156.1%	\$	582,288	-0.9%
FTA OPERATING REVENUE	\$	3,594,697	\$	826,670	\$	721,658	\$	(105,012)	-12.7%	\$	3,254,320	\$	2,472,345	\$	(781,975)	-24.0%	\$	1,959,269	-26.2%
STATE SUBSIDY REVENUE	\$	68,444	\$	-	\$	68,444	\$	68,444	0.0%	\$	68,444	\$	68,444	\$	-	0.0%	\$	68,444	0.0%
TOTAL OP GRANT RESERVES	\$	4,161,561	\$	866,871	\$	790,102	\$	(76,768)	-9.0%	\$	3,552,068	\$	3,128,033	\$	(424,031)	-11.9%	\$	2,614,359	19.6%
SURPLUS/LOSS	¢		\$	-	\$	-	\$		0.0%	¢		\$		\$		0.0%	¢	2,160	-100.0%
30KF L03/L033	Ф		φ		φ		φ		0.0%	Ψ	-	φ		Φ		0.0 %	φ	2,100	-100.076

5/3/2023

	FY2023				MAR	СН					FISCAL YEA	R T	O DATE		PF	REVIOUS	
	BUDGET	Р	ROJECTED	-	ACTUAL	١	VARIANCE	VARIANCE %	PF	ROJECTED	ACTUAL		VARIANCE	VARIANCE %		YTD	FY23 vs. FY22
REVENUES																	
PASSENGER	\$ 2,529,205	\$	75,724	\$	63,508	\$	(12,216)	-16.1%	\$	523,058	\$ 445,616	\$	(77,442)	-14.8%	\$	484,670	-8.1%
VEHICLE	\$ 1,231,864	\$	31,718	\$	54,026	\$	22,308	70.3%	\$	301,474	\$ 424,838	\$	123,364	40.9%	\$	442,732	-4.0%
FREIGHT	\$ 978,480	\$	29,627	\$	34,236	\$	4,609	15.6%	\$	244,283	\$ 224,833	\$	(19,450)	-8.0%	\$	280,284	-19.8%
MAIL	\$ 79,200	\$	6,600	\$	7,194	\$	594	9.0%	_	39,600	\$ 42,772	\$	3,172	8.0%	\$	40,108	6.6%
TOTAL	\$ 4,818,749	\$	143,669	\$	158,964	\$	15,295	10.6%	\$	1,108,415	\$ 1,138,059	\$	29,644	2.7%	\$	1,247,794	-8.8%
GR SALES																	
TOURS	\$ 522,503	\$	3,890	\$	6,166	\$	2,276	58.5%	\$	65,274	\$ 70,242	\$	4,968	7.6%	\$	67,574	3.9%
CHARTERS	\$ 224,500	\$	2,500	\$	-	\$	(2,500)	-100.0%	\$	22,500	\$ 7,650	\$	(14,850)	-66.0%	\$	2,450	212.2%
CATERING	\$ 168,550	\$	1,000	\$	-	\$	(1,000)	-100.0%	\$	4,500	\$ 10,512	\$	6,012	133.6%	\$	3,989	163.5%
VENDING	\$ 8,000	\$	500	\$	125	\$	(375)	-75.0%	\$	3,250	\$ 3,276	\$	26	0.8%	\$	959	241.6%
PROMOTIONAL	\$ 9,000	\$	2,500	\$	704	\$	(1,796)	-71.8%	\$	5,750	\$ 5,187	\$	(563)	-9.8%	\$	1,871	177.2%
ADVERTISING	\$ 24,173	\$	4,736	\$	900	\$	(3,836)	-81.0%	\$	13,364	\$ 6,300	\$	(7,064)	-52.9%	\$	8,325	-24.3%
TOTAL	\$ 956,726	\$	15,126	\$	7,895	\$	(7,231)	-47.8%	\$	114,638	\$ 103,167	\$	(11,471)	-10.0%	\$	85,168	21.1%
OTHER INCOME																	
MISC	\$ 11,140	\$	950	\$	-	\$	(950)	-100.0%	\$	5,940	\$ 1,368	\$	(4,572)	-77.0%	\$	5,655	-75.8%
INTEREST	\$ 40,250	\$	3,200	\$	4,033	\$	833	26.0%	\$	21,550	\$ 26,668	\$	5,118	23.7%	\$	3,448	673.4%
TOTAL	\$ 51,390	\$	4,150	\$	4,033	\$	(117)	-2.8%	\$	27,490	\$ 28,036	\$	546	2.0%	\$	9,103	208.0%
	·						•		\$	-				·			
TOTAL OP REVENUES	\$ 5,826,865	\$	162,945	\$	170,892	\$	7,947	4.9%	\$	1,250,543	\$ 1,269,262	\$	18,719	1.5%	\$	1,342,065	-5.4%

			M	ARCH	l					FISCAL YEA	R TO	DATE	_	Р	REVIOUS	
	FY2023 BUDGET	PROJECTED	ACTUAL		VARIANCE	VARIANCE %	F	PROJECTED		ACTUAL	٧	ARIANCE	VARIANCE %		YTD	FY23 vs. FY22
EXPENSES													•			
PERSONNEL																
PAYROLL	\$ 3,780,027	\$ 305,641	\$ 324,7	32 \$	(19,141)	-6.3%	\$	1,668,336	\$	1,579,478	\$	88,858	5.3%	\$	1,531,577	-3.1%
TAXES	\$ 289,175	\$ 23,382	\$ 24,0	31 \$	(679)	-2.9%	\$	127,630	\$	116,945	\$	10,685	8.4%	\$	112,568	-3.9%
EMPLOYEE INSURANCE	\$ 630,127	\$ 53,821	\$ 31,7	19 \$	22,102	41.1%	\$	307,206	\$	205,551	\$	101,655	33.1%	\$	230,651	10.9%
EMPLOYEE RELATED EXP	\$ 40,038	\$ 1,348	\$ 1,9	46 \$	(598)	-44.4%	\$	29,254	\$	11,731	\$	17,523	59.9%	\$	14,354	18.3%
PENSION	\$ 479,327	\$ 39,944		50 \$		21.8%		239,663		204,888		34,775	14.5%		215,780	5.0%
TOTAL	\$ 5,218,694	\$ 424,136	\$ 413,7	58 \$	10,378	2.4%	\$	2,372,089	\$	2,118,593	\$	253,496	10.7%	\$	2,104,930	-0.6%
VESSELS																
REPAIRS	\$ 1,814,668					36.3%		1,002,254		741,722		260,532	26.0%		899,400	17.5%
FUEL	\$ 1,124,101		. ,	13 \$	,	6.6%		519,914		583,607		(63,693)			276,991	-110.7%
INSURANCE	\$ 79,200	\$ 6,600		31 \$		1.8%		,	_			713	1.8%		37,557	-3.5%
TOTAL	\$ 3,017,969	\$ 415,413	\$ 289,8	18 \$	125,595	30.2%	\$	1,561,768	\$	1,364,216	\$	197,552	12.6%	\$	1,213,948	-12.4%
OPERATIONS									_							
TELEPHONE	\$ 22,440	. ,		97 \$	, ,			11,220		13,947		(2,727)			12,374	-12.7%
MAIL AGENT	\$ 11,220	•	•	35 \$		0.0%		5,610		5,610			0.0%		5,610	0.0%
OFFICE	+ ,	\$ 19,011		56 \$	, ,			208,852		214,719		(5,867)			218,547	1.8%
CREDIT CARD	\$ 169,795	\$ 4,378	\$ 4,5		( /			56,890		55,132		1,758	3.1%		61,139	9.8%
POSTAGE	\$ 5,760	\$ 480	•	51 \$		87.3%		2,880		2,404		476	16.5%		2,199	-9.3%
TRAVEL	\$ 46,000	\$ 2,800		50 \$	,	62.5%		,		3,105		21,895	87.6%		2,669	-16.3%
DAMAGES	\$ 22,950	\$ -		96 \$	. , ,			9,450		.,		1,737	18.4%		3,446	-123.8%
OTHER INSURANCES	\$ 29,880	\$ 2,490	. ,	29 \$	. , ,			14,940		26,287	\$	(11,347)			23,833	-10.3%
MISCELLANEOUS	\$ 13,901	\$ 200	•	42 \$	, ,			2,500		_,	\$	(390)			2,560	-12.9%
BARGE SUBCONTRACTING	\$ 143,000	. ,	\$ 106,0		. , ,			117,000		- ,	\$	(14,985)			3,525	-3644.3%
PROFESSIONAL	\$ 100,080	\$ 5,920		66 \$				54,640		84,049		(29,409)			34,298	-145.1%
DUES & PUC	\$ 20,975	\$ -	*	50 \$	( /			.,		11,108		(6,658)			3,056	-263.5%
UNIFORMS	\$ 36,165	\$ 1,130		04 \$	. , ,			21,135		21,115		20	0.1%		13,113	-61.0%
TRAINING	\$ 12,550	\$ 450		09 \$			_	7,675	_	2,671	\$	5,004	65.2%	_	2,823	5.4%
TOTAL	\$ 975,827	\$ 134,664	\$ 165,1	26 \$	(30,462)	-22.6%	\$	542,242	\$	582,735	\$	(40,493)	-7.5%	\$	389,192	-49.7%

				MARC	Н					FISCAL YEAR	R TO E	DATE		PI	REVIOUS	
	FY2023 BUDGET	PROJECTED	ACTUA	L	VARIANCE	VARIANCE %	Р	PROJECTED		ACTUAL	V	ARIANCE	VARIANCE %		YTD	FY23 vs. FY22
EXPENSES			•			•										
TERMINAL																
UTILITIES	\$ 88,863	\$ 10,978	\$ 8	,036	\$ 2,942	26.8%	\$	53,526	\$	46,425	\$	7,101	13.3%	\$	40,820	-13.7%
JANITORIAL	\$ 120,438			,727	* , -	21.7%		59,370		53,101		6,269	10.6%	\$	51,211	-3.7%
RENT	\$ 35,940	\$ 2,995	\$ 2	,995	\$ -	0.0%	\$	17,970	\$	17,972	\$	(2)	0.0%	\$	17,972	0.0%
MAINTENANCE	\$ 173,375			,317	+ \ \ - / - /		_	87,556		155,784		(68,228)	-77.9%		82,583	-88.6%
TOTAL	\$ 418,616	\$ 35,838	\$ 80	,075	\$ (44,237)	-123.4%	\$	218,422	\$	273,282	\$	(54,860)	-25.1%	\$	192,586	-41.9%
SALES																
ADVERTISING	\$ 210,765			,899	. ,	54.6%		84,715		41,287		43,428	51.3%		49,171	16.0%
CATERING	\$ 146,555	<u> </u>		,318	. , , ,	-2112.0%	_	23,375	_	17,182	_	6,193	26.5%	_	4,437	-287.2%
TOTAL	\$ 357,320	\$ 19,765	\$ 12	,217	\$ 7,548	38.2%	\$	108,090	\$	58,469	\$	49,621	45.9%	\$	53,608	-9.1%
DEBT SERVICE	\$ -	\$ -	\$		\$ -	0.0%		-	\$	-	\$	-	0.0%		-	0.00
TOTAL	\$ -	\$ -	\$	-	\$ -	0.0%	\$	-	\$	-	\$	-	0.0%	\$	-	0.0%
TOTAL EXPENSES	\$ 9,988,426	\$ 1,029,816	\$ 960	,994	\$ 68,822	6.7%	\$	4,802,611	\$	4,397,295	\$	405,316	8.4%	\$	3,954,264	-11.2%
TOTAL OP REVENUES	\$ 5,826,865		\$ 170	,892		4.9%		1,250,543	\$	1,269,262	\$	(18,719)	-1.5%		1,342,065	-5.4%
OP SURPLUS/LOSS	\$ (4,161,561)	\$ (866,871)	\$ (790	,102)	\$ 76,769	8.9%	\$	(3,552,068)	\$	(3,128,033)	\$	424,035	11.9%	\$	(2,612,199)	-19.7%
OP GRANT REVENUES																
FTA PREVENTATIVE MAINT	*		\$	-	\$ -	0.0%		-	\$	-	\$	-	0.0%		4,358	100.0%
FTA RURAL REVENUE	\$ 300,000			-	\$ (40,200)			229,300		587,244	\$	357,944	156.1%		582,288	0.9%
FTA OPERATING REVENUE	\$ 3,594,697			,	\$ (105,012)			3,254,320		_,,	\$	(781,975)	-24.0%		1,959,269	26.2%
STATE SUBSIDY REVENUE	\$ 68,444			,444	+	0.0%	_	68,444	_	68,444	_	-	0.0%	•	68,444	0.0%
TOTAL	\$ 4,161,561	\$ 866,871	\$ 790	,102	\$ (76,768)	-8.9%	\$	3,552,068	\$	3,128,033	\$	(424,031)	-11.9%	\$	2,614,359	19.6%
							L									
SURPLUS/LOSS	\$ -	\$ -	\$	-	\$ -	0.0%	\$	-	\$	-	\$	-	0.0%	\$	2,160	-100.0%

sco Bay Island Transit District	Budget 2023	March 2023 Budget	March 2023 Actual	YTD Budget 3/31/23	YTD Actual 3/31/23	YTD Actual 3/31/22	% Change
REVENUES: SCHEDULED SERVICE							
PASSENGER - PEAKS	1,724,029	52,478	42,933	358,225	299,970	335,922	-10.7
PASSENGER - LD	45,831	618	623	5,689	4,949	5,374	-7.9
PASSENGER - GD	91,401	3,492	2,455	22,437	22,989	24,603	-6.6
PASSENGER - D COVE	199,967	1,953	2,890	26,704	21,245	22,337	-4.9
PASSENGER - LONG	321,535	11,453	10,512	77,875	66,265	63,946	3.6
PASSENGER - CHEB	35,364	455	797	2,857	6,018	6,151	-2.2
PASSENGER - CLIFF	75,340	3,310	1,469	18,551	11,825	14,327	-17.5
ANIMALS	35,738	1,965	1,829	10,720	12,355	12,010	2.9
TICKET	2,529,205	75,724	63,508	523,058	445,616	484,670	-8.1
VEHICLES - DOWNBAY	14,901	95	621	1,777	1,596	4,104	-61.1
VEHICLES - PEAKS	1,216,963	31,623	53,405	299,697	423,242	438,628	-3.5
VEHICLE	1,231,864	31,718	54,026	301,474	424,838	442,732	-4.0
FREIGHT - PEAKS	414,614	14,621	13,852	118,393	101,128	131,137	-22.9
FREIGHT - LD	18,653	147	183	1,751	2,774	2,375	16.8
FREIGHT - GD	29,368	1,314	989	6,586	6,614	7,948	-16.8
FREIGHT - DCOVE	59,831	743	1,873	9,749	10,114	15,580	-35.1
FREIGHT - LONG	157,862	5,639	5,585	41,762	35,699	46,396	-23.1
FREIGHT - CHEB	159,308	3,768	9,383	40,088	48,801	52,680	-7.4
FREIGHT - CLIFF	48,619	1,861	1,287	13,202	6,844	12,983	-47.3
UPFREIGHT	24,837	179	574	5,583	5,569	4,435	25.6
BIKES	65,388	1,355	510	7,169	7,290	6,750	8.0
MAIL	79,200	6,600	7,194	39,600	42,772	40,108	6.6
FREIGHT	1,057,680	36,227	41,430	283,883	267,605	320,392	-16.
REVENUES: SCHEDULED SERVICE TOTAL	4,818,749	143,669	158,964	1,108,415	1,138,059	1,247,794	-8.8
REVENUES: GROUP TOURS AND SALES							
BAILEY ISLAND RUN	0	0	0	0	0	0	0.0
BAILEY NATURE RUN	0	0	0	0	0	0	0.0
MAILBOAT RUN	322,913	3,890	4,356	54,131	47,719	42,825	11.4
SUNSET RUN	79,434	0	796	7,039	4,441	3,187	39.3
DIAMOND PASS RUN	114,443	0	1,014	4,104	18,082	21,562	-16.1
MOONLIGHT RUN	5,713	0	0	0	0	0	0.0
TOUR	522,503	3,890	6,166	65,274	70,242	67,574	3.9
CHARTERS	197,500	2,500	0	22,500	7,650	2,450	212.2
CONCERT CRUISES	27,000	0	0	0	0	0	0.0
BAR	88,250	1,000	0	4,500	1,722	1,989	-13.4
LOBSTER BAKES	80,300	0	0	0	8,790	2,000	339.5
CHARTER AND CATERING	393,050	3,500	0	27,000	18,162	6,439	182.1
ADVEDTICING	24.472	4.700	000	12.264	6 200	0.225	24.1
ADVERTISING	24,173	4,736	900	13,364	6,300	8,325	-24.3
VENDING	8,000	500	125	3,250	3,276	959	241.6
PROMOTIONAL ITEMS	9,000	2,500	70	5,750	865	1,871	-53.8
		0	634	0	4,322	0	100.0
GROUP SALES OTHER	0						32.3
GROUP SALES OTHER GROUP SALES OTHER	41,173	7,736	1,729	22,364	14,763	11,155	
			1,729 7,895	22,364 114,638	103,167	85,168	21.1
GROUP SALES OTHER	41,173	7,736					21.1
GROUP SALES OTHER REVENUES: GROUP TOURS AND SALES TOTAL	956,726	7,736 15,126		114,638	103,167	85,168	
GROUP SALES OTHER  REVENUES: GROUP TOURS AND SALES TOTAL  REVENUES: OTHER INCOME  OTHER MISC INCOME	956,726 11,140	7,736 15,126	<b>7,895</b>	<b>114,638</b> 5,940	103,167	<b>85,168</b> 5,655	-75.8
GROUP SALES OTHER REVENUES: GROUP TOURS AND SALES TOTAL REVENUES: OTHER INCOME	956,726	7,736 15,126	7,895	114,638	103,167	85,168	-75.8 673.4 <b>208.0</b>
GROUP SALES OTHER  REVENUES: GROUP TOURS AND SALES TOTAL  REVENUES: OTHER INCOME  OTHER MISC INCOME  INTEREST INCOME  SC INCOME	956,726 956,726 11,140 40,250 51,390	7,736 15,126 950 3,200 4,150	7,895 0 4,033 4,033	5,940 21,550 <b>27,490</b>	1,368 26,668 28,036	5,655 3,448 9,103	-75.8 673.4 <b>208.0</b>
GROUP SALES OTHER  REVENUES: GROUP TOURS AND SALES TOTAL  REVENUES: OTHER INCOME  OTHER MISC INCOME  INTEREST INCOME	956,726 911,140 40,250	7,736 15,126 950 3,200	7,895 0 4,033	5,940 21,550	1,368 26,668	<b>85,168</b> 5,655 3,448	-75.8 673.4

sco Bay Island Transit District	Budget 2023	March 2023 Budget	March 2023 Actual	YTD Budget 3/31/23	YTD Actual 3/31/23	YTD Actual 3/31/22	% Chang
EXPENSE: PERSONNEL							
ADMINISTRATIVE	503,393	47,586	46,023	255,948	221,763	219,077	1.2
ADMINISTRATIVE	503,393	47,586	46,023	255,948	221,763	219,077	1.2
	101.101	0.504			10.001		
CAPTAINS - REGULAR	121,121	2,534	5,230	15,459	13,381	14,573	-8.2
CAPTAINS - OVERTIME UNION DECKHANDS - REGULAR	38,816 706,701	437 68,248	1,195 63,032	5,335 349,315	4,238 335,495	5,193 326,953	-18.4
UNION DECKHANDS - NEGULAR UNION DECKHANDS - OVERTIME	209,021	13,821	18,241	80,475	82,646	74,513	10.9
NONUNION DH - REGULAR	235,950	13,278	13,768	58,344	68,778	51,534	33.
NONUNION DH - OVERTIME	51,165	2,017	233	9,683	4,681	8,635	-45.
SR CAPTAINS - REGULAR	634,896	61,685	57,770	314,148	295,830	294,211	0.
SR CAPTAINS - OVERTIME	93,160	12,453	10,872	45,754	45,844	42,224	8.
CREWS	2,090,830	174,473	170,341	878,513	850,893	817,836	4.
MANUEL DEGLE AD	245.054	24.424					
MAINTENANCE - REGULAR	215,071	21,164	18,770	105,017	98,099	91,157	7.
MAINTENANCE - OVERTIME	11,904	988	1,530	2,888	4,886	3,725	31.
MAINTENANCE	226,975	22,152	20,300	107,905	102,985	94,882	8.
SALES WAGES	111,218	9,314	8,624	47,285	45,578	41,383	10.
OPS AGENTS - REGULAR	354,311	25,357	34,295	179,107	145,752	174,702	-16.
OPS AGENTS - OVERTIME	56,014	3,516	4,026	23,789	21,791	26,168	-16.
OPS AGENTS	410,325	28,873	38,321	202,896	167,543	200,870	-16.
TICKET OFFICE - REGULAR	215,632	3,133	14,537	69,076	82,727	65,617	26.
TICKET OFFICE - OVERTIME	12,414	120	374	1,421	2,765	1,741	58.
TICKET OFFICE	228,046	3,253	14,911	70,497	85,492	67,358	26.
OPERATIONS MANAGEMENT	209,240	19,990	26,262	105,292	105,224	90,171	16.
roll-Salaries	3,780,027	305,641	324,782	1,668,336	1,579,478	1,531,577	3.
FICA ADMINISTRATIVE	38,507	3,640	3,437	19,579	16,398	15,685	4.
FICA - OPS AGENTS	24 202	2.200	2.047	45 500	40.000	45 420	46
FICA - OFS AGENTS	31,392	2,209	2,917	15,522	12,636	15,138	-16.
FICA UNION DECKHANDS	70,053	6,278	6,423	32,879	31,842	30,755	3.
FICA NONUNION DECKHANDS	21,966	1,170	1,071	5,205	5,620	4,603	22
FICA SR CAPTAINS	67,933	5,899	4,997	29,124	25,126	24,481	2
FICA CREW	159,952	13,347	12,491	67,208	62,588	59,839	4
FICA MAINTENACE	17,365	1,695	1,465	8,256	7,580	6,954	9
FICA - SALES	8,509	713	639	3,618	3,374	3,113	8
FICA - TICKET OFFICE	17,445	249	1,141	5,392	6,540	5,157	26
FICA - OPERATIONS MANAGEMENT	16,005	1,529	1,971	8,055	7,829	6,682	17
STATE UNEMPLOYMENT	0	0	0	0	0	-11	-100
es	289,175	23,382	24,061	127,630	116,945	112,568	3
HEALTH INSURANCE ADMINISTRATIVE	04.247	6.040	2 500	20.627	22 202	22.245	27
DENTAL INSURANCE ADMINISTRATIVE	81,317 6,233	6,949 529	2,508 349	39,627 3,057	23,303 1,914	32,215 2,263	-27. -15.
LIFE INSURANCE ADMINISTRATIVE	254	22	549	126	80	2,203	-13
ADMINISTRATIVE	87,804	7,500	2,862	42,810	25,297	34,565	-26
HEALTH INSURANCE CREW	222.005	27 500	10 500	157.250	114.104	110.000	-4
DENTAL INSURANCE CREW	322,905 25,186	27,592 2,138	18,593 2,321	157,350 12,354	114,164 9,845	118,866 12,051	-4 -18
LIFE INSURANCE CREW	1,247	106	74	612	422	419	0
CREW	349,338	29,836	20,988	170,316	124,431	131,336	-5
HEALTH INSURANCE MAINTENANCE	19,121	1,634	1,092	9,318	7,181	7,304	-1
DENTAL INSURANCE MAINTENANCE	3,625	308	218	1,779	1,305	1,280	2
LIFE INSURANCE MAINTENANCE  MAINTENANCE	153 <b>22,899</b>	13 <b>1,955</b>	9 <b>1,319</b>	75 <b>11,172</b>	55 <b>8,541</b>	8, <b>632</b>	14 <b>-1</b>
	22,033	1,555	1,010	.1,172	3,041	0,002	
HEALTH INSURANCE SALES	17,666	1,510	1,075	8,610	7,324	7,426	-1
DENTAL INSURANCE SALES	534	45	35	261	213	208	2.
LIFE INSURANCE SALES SALES	51 <b>18,251</b>	1,559	3 1,113	8,895	7, <b>554</b>	7, <b>649</b>	13. <b>-1.</b>

Casco Bay Island Transit District	Budget 2023	March 2023 Budget	March 2023 Actual	YTD Budget 3/31/23	YTD Actual 3/31/23	YTD Actual 3/31/22	% Change
HEALTH INSURANCE OPS AGENTS	110,441	9,437	3,843	53,817	29,484	38,385	-23.2%
DENTAL INSURANCE OPS AGENTS	4,897	416	377	2,403	1,999	1,861	7.4%
LIFE INSURANCE OPS AGENTS	356	30	26	174	97	74	31.1%
OPS AGENTS	115,694	9,883	4,246	56,394	31,580	40,320	-21.7%
HEALTH INSURANCE OPERATIONS MANAGEMENT	34,424	2,942	1,075	16,776	7,324	7,480	-2.1%
DENTAL INSURANCE OPERATIONS MANAGEMENT	1,603	136	108	786	789	635	24.3%
LIFE INSURANCE OPERATIONS MANAGEMENT	114	10	6	57	35	33	6.1%
OPERATIONS MANAGEMENT	36,141	3,088	1,189	17,619	8,148	8,148	0.0%
Tambayaa baayaa	620.427	F2 024	24 740	207 206	20E EE4	220.654	-10.9%
mployee Insurance	630,127	53,821	31,719	307,206	205,551	230,651	-10.9%
mployee Related Expense	40,038	1,348	1,946	29,254	11,731	14,354	-18.3%
Pension	479,327	39,944	31,250	239,663	204,888	215,780	-5.0%
EXPENSE: PERSONNEL TOTAL	5,218,694	424,136	413,758	2,372,089	2,118,593	2,104,930	0.6%
s. EXPENSE: VESSEL							
GENERAL REPAIR SHOP	8,950	450	1,016	6,250	7,447	6,366	17.0%
GENERAL	8,950	450	1,016	6,250	7,447	6,366	17.0%
GENERAL REPAIR MACHIGONNE	78,840	6,264	1,409	37,584	35,172	21,758	61.7%
DRYDOCK MACHIGONNE	450,000	300,000	172,152	300,000	172.152	21,738	100.0%
DIVING MACHIGONNE	21,800	0	0	3,400	360	8,888	-95.9%
OIL CHANGE MACHIGONNE	26,136	1,620	2,513	10,260	15,637	16,654	-6.1%
MACHIGONNE	576,776	307,884	176,074	351,244	223,321	47,300	372.1%
GENERAL REPAIRS MAQUOIT	98,560	7,840	4,376	47,040	22,539	27,077	-16.8%
DRYDOCK MAQUOIT	0	0	0	0	21,850	174,437	-87.5%
DIVING MAQUOIT	23,700	0	0	3,600	0	9,904	-100.0%
OIL CHANGE MAQUOIT	32,508	2,592	2,239	15,336	17,714	15,291	15.8%
MAQUOIT	154,768	10,432	6,615	65,976	62,103	226,709	-72.6%
GENERAL REPAIRS BAY MIST	41,800	2,200	1,694	16,500	8,839	9,371	-5.7%
DRYDOCK BAY MIST	485,000	0	0	485,000	331,068	0,571	100.0%
DIVING BAY MIST	9,400	0	0	1,900	0	6,079	-100.0%
OIL CHANGE BAY MIST	5,616	432	0	864	930	0,070	100.0%
BAY MIST	541,816	2,632	1,694	504,264	340,837	15,450	2106.1%
GENERAL REPAIRS AUCO	69,300	5,500	13,403	26,730	32,325	18,645	73.4%
DRYDOCK AUCO	325,000	0,300	1,962	20,730	1,962	0	100.0%
DIVING AUCO	23,300	0	0	5,000	0	9,970	-100.0%
OIL CHANGE AUCO	21,600	1,080	2,692	10,800	7,724	18,018	-57.1%
AUCOCISCO	439,200	6,580	18,057	42,530	42,011	46,633	-9.9%
GENERAL REPAIRS WABANAKI	46,438	2,140	5,194	18,190	41,991	44,993	-6.7%
DRYDOCK WABANAKI	0	0	0	0	0	497,928	-100.0%
DIVING WABANAKI	20,800	0	0	3,000	0	10,004	-100.0%
OIL CHANGE WABANAKI	25,920	2,160	3,174	10,800	24,012	4,017	497.8%
WABANAKI	93,158	4,300	8,368	31,990	66,003	556,942	-88.1%
lepairs	1,814,668	332,278	211,824	1,002,254	741,722	899,400	-17.5%
			^	170 740	120 547	74.405	70.004
FUEL MACHICONNE	000.010		0	173,742	132,517	74,435 68,043	78.0%
FUEL MACHIGONNE	332,812	23,124	17 464	151017		กช 043	142.1%
FUEL MAQUOIT	346,159	30,262	17,464	154,247	164,749		E /10/
FUEL MAQUOIT FUEL BAY MIST	346,159 34,118	30,262 2,542	1,552	12,803	6,708	6,363	
FUEL MAQUOIT FUEL BAY MIST FUEL AUCOCISCO	346,159 34,118 210,543	30,262 2,542 4,226	1,552 31,921	12,803 91,905	6,708 74,411	6,363 85,157	-12.6%
FUEL MAQUOIT FUEL BAY MIST FUEL AUCOCISCO FUEL WABANAKI	346,159 34,118	30,262 2,542	1,552	12,803	6,708	6,363	5.4% -12.6% 377.3% <b>110.7</b> %
FUEL MAQUOIT FUEL BAY MIST FUEL AUCOCISCO FUEL WABANAKI	346,159 34,118 210,543 200,469 1,124,101	30,262 2,542 4,226 16,381 <b>76,535</b>	1,552 31,921 20,576 <b>71,513</b>	12,803 91,905 87,217 <b>519,914</b>	6,708 74,411 205,222 583,607	6,363 85,157 42,993 <b>276,991</b>	-12.6% 377.3% <b>110.7</b> %
FUEL MAQUOIT FUEL BAY MIST FUEL AUCOCISCO	346,159 34,118 210,543 200,469	30,262 2,542 4,226 16,381	1,552 31,921 20,576	12,803 91,905 87,217	6,708 74,411 205,222	6,363 85,157 42,993	-12.6% 377.3%

Casco Bay Island Transit District	Budget 2023	March 2023 Budget	March 2023 Actual	YTD Budget 3/31/23	YTD Actual 3/31/23	YTD Actual 3/31/22	% Change
7. EXPENSE: OPERATIONS	22,440	1 070	2 207	44 220	12 047	12 274	12.7%
Telephone	22,440	1,870	2,297	11,220	13,947	12,374	12.770
Mail Agent	11,220	935	935	5,610	5,610	5,610	0.0%
DATA PROCESSING	205 209	0.246	15,563	140.017	170 705	172 274	-0.4%
TICKET FORMS & SUPPLIES	205,398 12,700	9,246 4,000	15,565	149,917 6,500	172,735 0	173,374	0.0%
MEETING MEALS	1,350	150	870	450	1,669	334	399.7%
OFFICE SUPPLIES	15,900	1,400	762	7,800	7,691	8,266	-7.0%
ARMORED CAR	7,920	660	0	3,960	0	1,583	-100.0%
CREW MEALS	15,083	150	188	2,695	1,617	1,999	-19.1%
TWIC CARDS	3,000	250	234	1,500	602	1,628	-63.0%
MISC	22,200	1,850	1,240	11,100	10,685	14,253	-25.0%
EMPLOYEE RECOGNITION	44,300	200	0	18,300	12,976	11,891	9.1%
INTERNET	13,260	1,105	1,099	6,630	6,744	5,219	29.2%
Office	341,111	19,011	19,956	208,852	214,719	218,547	-1.8%
Credit Card	169,795	4,378	4,581	56,890	55,132	61,139	-9.8%
Postage	5,760	480	61	2,880	2,404	2,199	9.3%
Travel	46,000	2,800	1,050	25,000	3,105	2,669	16.3%
	.,,,,,	,	,	-,	-,	,- ,-	
EMPLOYEE INJURIES	9,450	0	1,000	6,500	4,256	997	326.9%
EMPLOYEE LOST TIME	500	0	0	250	0	0	0.0%
FREIGHT DAMAGES	7,300	0	996	700	2,228	796	179.9%
CUSTOMER INJURIES	1,200	0	0	0	0	0	0.0%
DAMAGES CARS	4,500	0	0	2,000	1,229	1,653	-25.7%
Damages	22,950	0	1,996	9,450	7,713	3,446	123.8%
Other Insurances	29,880	2,490	4,429	14,940	26,287	23,833	10.3%
VAN	2,800	0	117	1,400	1,159	1,258	-7.9%
OVER/SHORT	0	0	-179	0	-1,263	-792	59.5%
METRO PASSES	0	0	0	0	0	0	0.0%
LOST PASSES	0	0	0	0	0	-16	-100.0%
NEWSPAPER ADS	1,000	200	804	600	1,559	1,425	9.4%
WATER TAXI	1,600	0	0	500	1,435	685	109.5%
REGGAE SECURITY	8,501	0	0	0	0	0	0.0%
Miscellaneous	13,901	200	742	2,500	2,890	2,560	12.9%
Barge Subcontracting	143,000	95,000	106,050	117,000	131,985	3,525	3644.3%
LEGAL	55,200	4,600	1,557	27,600	12,755	18,951	-32.7%
HUMAN PERFORMANCE	14,980	1,070	1,050	7,490	5,950	6,300	-52.7%
PHYSICALS	4,800	0	1,211	0 0	2,916	54	5300.0%
DRUG TESTS	5,900	250	1,048	1,550	2,615	1,893	38.1%
ACCOUNTANTS	14,400	0	9,000	13,200	13,700	7,100	93.0%
OTHER	4,000	0	3,400	4,000	15,342	0	100.0%
ELECTION EXPENSE	800	0	0	800	160	0	100.0%
HUMAN RESOURCES	0	0	1,800	0	30,611	0	100.0%
Professional	100,080	5,920	19,066	54,640	84,049	34,298	145.1%
Dues & PUC	20,975	0	250	4,450	11,108	3,056	263.5%
Uniforms	23,685	680	1,883	16,935	17,002	12,060	41.0%
Boots	12,480	450	1,221	4,200	4,113	1,053	290.6%
Training	12,550	450	609	7,675	2,671	2,823	-5.4%
7. EXPENSE: OPERATIONS TOTAL	975,827	124 664	165,126	542,242	502 725	200 402	49.7%
	913,827	134,664	100,126	342,242	582,735	389,192	49.1%
8. EXPENSE: TERMINAL	47.504	4.070	4 700	05.440	20.270	27.000	0.40/
UTILITIES TERMINAL	47,521 9,898	4,276 504	4,780	25,113	29,379	27,090	8.4%
WATER			431	3,096 24,417	4,527 11,535	4,928 8,021	-8.1% 43.8%
							40.0%
TERMINAL HEAT UTILITIES PEAKS	29,644 1,800	6,048 150	2,614 211	900	984	781	26.0%

Casco Bay Island Transit District	Budget 2023	March 2023 Budget	March 2023 Actual	YTD Budget 3/31/23	YTD Actual 3/31/23	YTD Actual 3/31/22	% Change	
JANITORIAL TERMINAL ROUTINE	109,440	9,120	7,727	54,720	45,856	45,856	0.0%	
JANITORIAL PEAKS	10,998	750	0	4,650	7,245	5,355		
Janitorial	120,438	9,870	7,727	59,370	53,101	51,211		
_								
Rent	35,940	2,995	2,995	17,970	17,972	17,972	0.0%	
FIRE ALARM	10,800	900	302	5,400	2,058	6,658	-69.1%	
PEST CONTROL	1,325	110	112	661	697	566	23.1%	
TRASH	11,245	785	1,168	5,075	6,471	5,033	28.6%	
PAPER & CLEANING SUPPLIES	36,100	2,150	2,575	13,750	13.713	16,827	-18.5%	
FREIGHT EQUIPMENT AND SUPPLIES	10,400	1,000	851	3,000	4,543	9,182 1,244	-50.5%	
RUG RENTAL	5,435	450	287		1,980			
MISC	48,440	3,300	52,193	24,200	90,749	17,772	410.6%	
PROPANE	9,630	600	664	3,770	3,700	3,632	1.9%	
FORKLIFT	6,000	500	0	3,000	3,022	6,749		
POWER WASHING	4,400	0	0	1,200	0	0,7.10	0.0%	
PIER & TRANSFER BRIDGE	8,000	0	0	3,200			350.1%	
PLOWING TERMINAL	5,400	0	3,165	5,400	7,250	3,095 4,025	80.1%	
PLOWING PEAKS	16,200	2,200	0,100	16,200	7,670	7,800	-1.7%	
Maintenance	173,375	11,995	61,317	87,556	155,784	82,583	88.6%	
8. EXPENSE: TERMINAL TOTAL	418,616	35,838	80,075	218,422	273,282	192,586	41.9%	
6. EAFENGE. TERMINAL TOTAL	410,010	33,030	80,073	210,422	213,202	192,300	41.970	
9. EXPENSE: SALES								
BROCHURE	6,000	0	0	6,000	495	835	-40.7%	
SAILING SCHEDULE	9,800	0	1,923	4,200	3,307	1,461	126.4%	
PUBLICATIONS	6,060	760	0	4,010	3,355	3,342	0.4%	
ADVERTISING	3,000	750	0	1,500	841	1,600	-47.4%	
OTHER ADVERTISING EXPENSE	6,955	255	0	1,155	425	1,400	-69.6%	
ONLINE ADVERTISING	3,600	300	1,054	1,800	2,854	2,638	8.2%	
RADIO ADS	41,000	6,000	0	6,000	0	0	0.0%	
WEBSITE	28,800	2,400	0	14,400	0	716	-100.0%	
KIOSK	9,000	0	0	2,500	276	348	-20.7%	
MARKETING	91,800	6,400	5,922	38,400	29,734	36,831	-19.3%	
SPECIAL EVENT CRUISES	4,750	2,750	0	4,750	0	0	0.0%	
Advertising	210,765	19,615	8,899	84,715	41,287	49,171	-16.0%	
BEVERAGES	28,900	0	0	1,250	-181	576	-131.4%	
OTHER BAR EXPENSE	17,930	0	3,318	7,000	5,014	3,361	49.2%	
SECURITY	14,675	150	0	1,925	0	232	-100.0%	
Bar Expense	61,505	150	3,318	10,175	4,833	4,169	15.9%	
LOBSTER BAKES	69,300	0	0	13,200	12,349	268	4507.8%	
CONCERT CRUISES	15,750	0	0	0	0	0		
Catering	146,555	150	3,318	23,375	17,182	4,437		
9. EXPENSE: SALES TOTAL	357,320	19,765	12,217	108,090	58,469	53,608	9.1%	
TOTAL EXPENSE	9,988,426	1,029,816	960,994	4,802,611	4,397,295	3,954,264	11.2%	
NET OPER INCOME (LOSS) TOTAL	-4,161,561	-866,871	-790,102	-3,552,068	-3,128,033	-2,612,199	19.7%	
(====,====	2,100,001	,		-,=,	-, -==,	_,, . 30	/0	
FTA PM REVENUE	198,420	0	0	0	0	4,358	-100.0%	
FTA RURAL REVENUE	300,000	40,200	0	229,300	587,244	582,288	0.9%	
FTA OPERATING REVENUE	3,594,697	826,670	721,658	3,254,320	2,472,345	1,959,269	26.2%	
STATE SUBSIDY REVENUE	68,444	0	68,444	68,444	68,444	68,444	0.0%	
TOTAL	4,161,561	866,871	790,102	3,552,068	3,128,033	2,614,359	19.6%	
SURPLUS/LOSS TOTAL	0	0	0	0	0	2,160	-100.0%	
SSIN ESOLEGED TOTAL		U	U	U	U	۷, ۱۵۵	100.070	

Note: CBITD monthly Income Statements exclude General Fund balance deposit and depreciation expense for the current fiscal year. CBITD estimates these line items for the September statement only, and reports them on the Audited Financial Statement, which can be found at www.cascobaylines.com



# Casco Bay Island Transit District Cash Balances

As of: March 31, 2023

Carbam Cavinga Bank Operating	Account					
Gorham Savings Bank Operating	ACCOUNT	•	1010000			
March 1 - Opening Balance		\$	184,000.00			
	Deposits/Credits			\$	2,234,842.96	
	Withdrawals/Debits			\$	2,352,880.39	
March 31 - Closing Balance						\$ 65,962.57
<b>Gorham Savings Demand Deposit</b>	Account					
February 1 - Opening Balance		\$	586,115.16			
	Deposits/Credits		•	\$	693,262.28	
	Withdrawals/Debits			\$	1,279,177.44	
March 31 - Closing Balance				,	·,_ · ·, · · · · · · ·	\$ 200.00
<b>Gorham Savings Restricted Funds</b>	3					
March 1 - Opening Balance		\$	1,614,795.75			
, °	Deposits/Credits	•	, ,	\$	2,880.31	
	Withdrawals/Debits			\$	_,=====================================	
March 31 - Closing Balance	Transaration Doorto			Ψ		\$ 1,617,676.06
Total Cash On Hand						
March 1 - Opening Balance		\$	2,384,910.91			
March 31 - Closing Balance						\$ 1,683,838.63
Net Change in Cash Position - Month of March					701,072.28	
Maintenance Fund Balance		\$	351,540.51			
Capital Reserve Fund Balance		\$	655,411.39			
Garage Excess Fund Balance		\$	560,169.27			
Garage Maintenance Fund Balance		\$	50,554.89			
	•	\$	1,617,676.06			
		Ψ	1,017,070.00			



#### **MEMORANDUM**

DATE: May 19, 2023

TO: CBITD Board of Directors

CC: Nick Mavodones, Paul Pottle, Laurie Bowie, Caity Gildart

FROM: Hank Berg, Casco Bay Lines

RE: Staff Updates for May 25, 2023, Board Meeting

#### **Executive**

#### **GENERAL UPDATES**

CBITD was represented in May at the Maine State Ferry System Advisory Board meeting, the
Maine Transit Association (MTA) legislative Committee, the Metropolitan Planning Office:
Portland Area Comprehensive Transportation System (PACTS) Regional Transportation Advisory
Committee (RTAC) meeting and PACTS Transit Task Force (PTTF) meeting, and the FTA monthly
meeting.

#### **GRANTS/FUNDING**

- CBITD continued to participate in the allocation of the annual appropriation of the FTA urban formula funds and fixed guideway state of good repair funds. It will go to the PACTS Policy for a final decision.
- CBITD submitted grant applications to FTA for the final distribution of CARES and ARPA emergency funds. These funds were awarded in 2022 and this application is part of the process to receive them. CBITD also submitted a grant application for the final distribution of terminal renovation funds.

#### **Operations**

#### **AUCOCISCO SHIPYARD**

Rockland Marine submitted the most favorable quote for hauling the Aucocisco out of the water
to conduct her biennial Coast Guard hull inspection. Although the scope of work associated
with the inspection is limited, the boat is expected to be at the yard from My 19<sup>th</sup> through May
26<sup>th</sup>. Provided the Coast Guard inspection goes well, it's likely she will return to Portland a bit



sooner. The work contemplated in the original Request for Proposals for Shipyard Services will be readvertised so that the project can be completed beginning in the middle of October.

#### HIRING

NickM is continuing to interview qualified candidates for deckhand positions. Unfortunately, we have lost a few promising candidates as the result of offers at a higher hourly wage from other employers. Radio ads are running for deckhand, ticket agent and freight agent positions. Caity has reached out to several local high schools are career fairs and options for posting positions. We are attending a career fair at Deering High School on May 19<sup>th</sup>. Several Maine Maritime Academy students have begun working over the past week or so. We expect some Massachusetts Maritime Academy students to start in early June, as well.

#### COAST GUARD ANNUAL INSPECTIONS

 As was mentioned last month, annual Coast Guard inspections on the Machigonne and Wabanaki are scheduled for later this month.

#### ISLAND INSTITUTE FERRY MEETING

NickM participated in a recent Island Institute Ferry Meeting. These sessions are convened
quarterly by the Island Institute and include several businesses that provide transportation
services to and from Maine's islands. Hank and/or NickM attend these on a regular basis. A
variety of pertinent topics are discussed. Island Institute staff also provide updates on state and
federal issues related island transportation and islands in general.

#### **Projects/Wharves**

#### PHASE II/III TERMINAL PROJECT

- The contractor was able to place all of the concrete for the joints and beam locations and has brought the concrete base up to the same level. This supports doing the remaining electrical work and the final deck placement.
- The electrical contractor has installed most of the conduits that will be imbedded in the new pier extension deck and will begin work soon on the relocation of the temporary service to the final location near Gate 4.
- The marine contractor has started placing the final reinforcing for the deck on the pier extension and is working with the electrical contractor to resolve minor interferences. This deck should be ready for concrete at some point next week and that will be done in a couple of placements.



- The work to repair the deck between Gate 4 and the new Gate 4A should begin after Memorial Day. The contractor has had issues lining up the subs to support the work. Staffing for them is a continual issue.
- Way finding signs have been ordered and will be installed in stages as they are available. CBL is still working with the City on approvals for a couple of the signs that are on City property that is not leased to CBL.

#### **NEW PEAKS ISLAND FERRY**

- The shipyard is making steady progress on the vessel. There are 3 modules well underway, with
  one in the final welding stage and two others in the fit-up stages. Once final welding is complete
  on a module, they will do some of the piping rough-ins and then move it into the final assembly
  area where the modules will be assembled together.
- Work continues on the propulsion system and a new factory acceptance test is scheduled for early June for portions of the electrical control systems.
- Engineering work continues with the team and submissions are still being done with the Marine Safety Center for the US Coast Guard.

#### DOWN BAY FERRY

The selection committee interviewed the four firms that submitted proposals and shortlisted it down to two firms for reference checks to be made. That is in progress and should be completed soon. Many of the references are associated with other ferry type services and this is a busy time of year for all, so making the connections has been slow. We are working with FTA for a decision on Disadvantaged Business Enterprise (DBE) goal requirements for the design of the new vessel. This could potentially delay the start of the design.

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#### MAINEDOT PROJECT WORK

• MaineDOT's contractor continues the work on Long Island and, to date, there have been no issues or problems raised. The work should be completed in June.